

Alabama
Alaska
Arizona
Arkansas
California
Colorado
Connecticut
Delaware
Florida
Georgia
Guam
Hawaii
Idaho
Illinois
Indiana
Iowa
Kansas
Kentucky
Louisiana
Maine
Maryland
Massachusetts
Michigan
Minnesota
Mississippi
Missouri
Montana
Nebraska
Nevada
New Hampshire
New Jersey
New Mexico
New York
North Carolina
North Dakota
Ohio
Oklahoma
Oregon
Pennsylvania
Puerto Rico
Rhode Island
South Carolina
South Dakota
Tennessee
Texas
Utah
Vermont
Virginia
Washington
West Virginia
Wisconsin
Wyoming



STRATEGIC PLAN FOR THE NEW MILLENNIUM

September 1999

*“A plan providing the framework for
future NASA actions.”*

Alabama
Alaska
Arizona
Arkansas
California
Colorado
Connecticut
Delaware
Florida
Georgia
Guam
Hawaii
Idaho
Illinois
Indiana
Iowa
Kansas
Kentucky
Louisiana
Maine
Maryland
Massachusetts
Michigan
Minnesota
Mississippi
Missouri
Montana
Nebraska
Nevada
New Hampshire
New Jersey
New Mexico
New York
North Carolina
North Dakota
Ohio
Oklahoma
Oregon
Pennsylvania
Puerto Rico
Rhode Island
South Carolina
South Dakota
Tennessee
Texas
Utah
Vermont
Virginia
Washington
West Virginia
Wisconsin
Wyoming

Strategic Plan

The National Association of State Aviation Officials (NASAO), through various teams and committees, has developed strategic plans over the past several years. In 1989, a strategic plan for the 1990s was developed and printed, providing guidance to the organization for certain aviation issues. Then, in 1996, a planning session with the Board of Directors developed a strategic plan which identified issues and specific actions to address those issues. Many of those action steps have been completed, and some are no longer pertinent to the aviation scene. The Executive Committee of NASAO, in April 1999, reviewed both of these documents and decided to update the strategic plan with current issues and priorities. The attached document is the product of that review. As part of the strategic plan, a review and update of both NASAO's mission and vision were conducted. The mission being what the current organization is all about; the vision being what we see the organization becoming. Both the mission and the vision need to be concise and focused on the broad aspects of NASAO.

William E. Gehman, Chair

Alabama
Alaska
Arizona
Arkansas
California
Colorado
Connecticut
Delaware
Florida
Georgia
Guam
Hawaii
Idaho
Illinois
Indiana
Iowa
Kansas
Kentucky
Louisiana
Maine
Maryland
Massachusetts
Michigan
Minnesota
Mississippi
Missouri
Montana
Nebraska
Nevada
New Hampshire
New Jersey
New Mexico
New York
North Carolina
North Dakota
Ohio
Oklahoma
Oregon
Pennsylvania
Puerto Rico
Rhode Island
South Carolina
South Dakota
Tennessee
Texas
Utah
Vermont
Virginia
Washington
West Virginia
Wisconsin
Wyoming

NASAO's VISION

To be a nationally recognized leader in aviation that positively influences the areas of importance to the states.

NASAO's MISSION

To join together the state aviation agencies for the purpose of providing unified leadership and guidance for the promotion and development of a safe and responsive air transportation system for the public benefit.



STRATEGIC ISSUES

There are hundreds of aviation issues that impact portions of the national air transportation system annually. NASAO's resources are limited, and as an organization we must concentrate those limited resources on issues which are key to our member agencies.

The strategic issues included in the plan are those which have met the three criteria listed below:

1. The issue is of national interest and continuing importance.
2. The issue is important to most states in meeting their highest priorities in aviation.
3. The organization can establish a consensus to address the issue

Strategic Issues

Issue One

Preserve, develop, and expand airport facilities to provide reasonable access and capacity in providing air access to the nation's states, counties, and municipalities.

Discussion: The preservation and development of a balanced airport system has been one of the primary responsibilities and activities of the states throughout the history of the states' involvement. This is one of the areas that most states consider a priority. The state's role and activity in this process includes assurance that a balanced system is developed and maintained, including access for all appropriate categories of aircraft, and the development of a statewide plan as a blueprint for those facilities. NASAO is working to ensure the availability of sufficient dollars for system planning and making sure that Congress understands the importance of the development of a balanced system.

Issue Two

Ensure that the nation's aviation infrastructure needs have sufficient funding to adequately provide for a safe and efficient national air transportation system.

Discussion: One of NASAO's primary functions is to influence federal legislation to provide adequate funding to develop this balanced airport system. Those activities include testifying before the appropriate Congressional committees, forming partnerships with organizations with similar issues, and providing necessary facts and figures to persons in the decision-making process.

Issue Three

Ensure the effective transition to air navigational systems resulting from new technologies and the development of user requirements for all-weather access to the nation's airports.

Discussion: The primary responsibility for air navigational aids rests with the Federal Aviation Administration. One of the roles of the states is to ensure that current and emerging technology is being used to maintain the safest and most reliable air navigation system as possible. NASAO should provide input to the FAA and to Congressional committees regarding the perspective from the field and the uniqueness of the individual fifty states.

Strategic Issues

Issue Four

Provide an information base for state aviation agencies that will function as a resource for information exchange.

Discussion: One of the primary functions of NASAO is to provide information and facilitate the transfer of technical data and information amongst the various states. Maintaining databases for this is an important function which allows states to learn from the efforts of all of NASAO's 52 members. This is accomplished at both the national and regional levels of the organization.

Issue Five

Provide opportunities for professional staff development within state aviation agencies.

Discussion: State organizations quite often have unique positions and levels of expertise that are not found in any other aviation organization in the country. The opportunity for training and professional development can be greatly enhanced through formal courses of instruction and the availability of shared data and expertise among NASAO members, via the Washington office.

Issue Six

Ensure public awareness, public understanding, and public education regarding the importance of air transportation to quality of life and economic development.

Discussion: The future of aviation depends upon the ability to have the public understand the importance of air transportation to quality of life and economic development, particularly considering the continuing expansion of a global economy. NASAO and its member states are poised to influence public awareness on these issues and develop programs and information that begin with education in the elementary classrooms and continue through public involvement and/or awareness to adult-related efforts.

Strategic Issues

Issue Seven

Ensure that an adequate review process for decision making is in place for the protection of civil airspace in the United States.

Discussion: There is a continuing competition for airspace throughout the United States. Competitors for air space include tall structures, military activities, and environmental and/or recreational concerns. NASAO must be prepared to influence decision makers regarding the importance of the protection of civil air space throughout the United States. Preserving this airspace for future air travelers/aviators will require increased resources.

Issue Eight

Ensure that an adequate and effective national air service system is available to the public in all regions of the country at reasonable prices and service levels.

Discussion: Ninety-five percent of all public inter-city transportation is provided by air. The availability of this public transportation is critical to all parts of the country. NASAO needs to be responsive to addressing federal programs in legislation that affects the availability and competitiveness of an air service system that continues to be the best in the world.

Issue Nine

Work in partnership with the Federal Aviation Administration to maximize resource utilization within both federal and state organizations in addressing issues that are of concern to both agencies.

Discussion: The FAA/NASAO Memorandum of Understanding (MOU) has been a landmark accomplishment, which makes official the partnership between the two agencies in working to resolve the issues of common concern. The MOU concept is an effective way to ensure the partnership exists and minimizes the duplication of efforts on issues of mutual concern. It also recognizes that states play an important role in addressing issues of a nationwide concern. Two issues critical to both agencies are aviation safety and aviation education.

Alabama
Alaska
Arizona
Arkansas
California
Colorado
Connecticut
Delaware
Florida
Georgia
Guam
Hawaii
Idaho
Illinois
Indiana
Iowa
Kansas
Kentucky
Louisiana
Maine
Maryland
Massachusetts
Michigan
Minnesota
Mississippi
Missouri
Montana
Nebraska
Nevada
New Hampshire
New Jersey
New Mexico
New York
North Carolina
North Dakota
Ohio
Oklahoma
Oregon
Pennsylvania
Puerto Rico
Rhode Island
South Carolina
South Dakota
Tennessee
Texas
Utah
Vermont
Virginia
Washington
West Virginia
Wisconsin
Wyoming

About NASAO

Founded in 1931, the National Association of State Aviation Officials (NASAO) is one of the most senior aviation organizations in the United States, predating even the Federal Aviation Administration's predecessor, the Civil Aeronautics Authority. The states first established NASAO to ensure uniform safety measures, standardize airport regulations, and to develop a truly national air transportation system responsive to local, state, and regional needs. NASAO is unique among aviation advocates. Unlike special interest groups which speak for a single type of aeronautical activity, NASAO represents the men and women in state government aviation agencies who serve the public interest in all 50 states, Guam, and Puerto Rico. These highly skilled professionals are full partners with the federal government in the development and maintenance of the safest and most efficient aviation system in the world.

NASAO members organize, promote, and fund a wide variety of aviation programs across the nation. All states develop statewide aviation system plans and airport capital improvement plans. The states invest approximately a half billion dollars annually in planning, operations, infrastructure development, maintenance, and navigational aids at 5,000 airports across the country. Many states also build, own, and operate their own airports. Each year, state aviation officials conduct safety inspections at thousands of public-use airports. Countless aviation activities including statewide meetings, airport symposiums, pilot safety seminars, and aviation education forums are also organized annually by the states.

The role of state programs and the responsibilities of the state aviation agencies are expanding. In 1996, Congress made the state block grant program permanent. As a result, nine states are already fully responsible for directly administering federal Airport Improvement Program funds. In an era of declining federal budgets and downsized government programs, the states' involvement in aviation is growing.

In 1986, the non-profit NASAO Center for Aviation Research and Education was created to "enhance the public good through an increasingly safe air transportation system." Since then, the NASAO Center has been responsible for the nationwide Airport Safety Data Program. It is also a major participant in the International Aviation Art Contest for children and other aviation education efforts.

The NASAO Washington staff presents the views of the states to Congress and the Administration. It works very closely with the Department of Transportation, the National Aeronautics and Space Administration, the Transportation Research Board, and the American Association of State Highway and Transportation Officials. It is also the only organization of its type to have an official Memorandum of Understanding with the Federal Aviation Administration. NASAO maintains strong relationships with national aviation groups and other state associations such as the National Governors' Association and the National Conference of State Legislatures.



*National Association of State Aviation Officials
8401 Colesville Road • Suite 505
Silver Spring, Maryland 20910-3349
(301) 588-0587
Fax: (301) 585-1803
<http://www.nasao.org>
Henry Ogrodzinski, President & CEO*